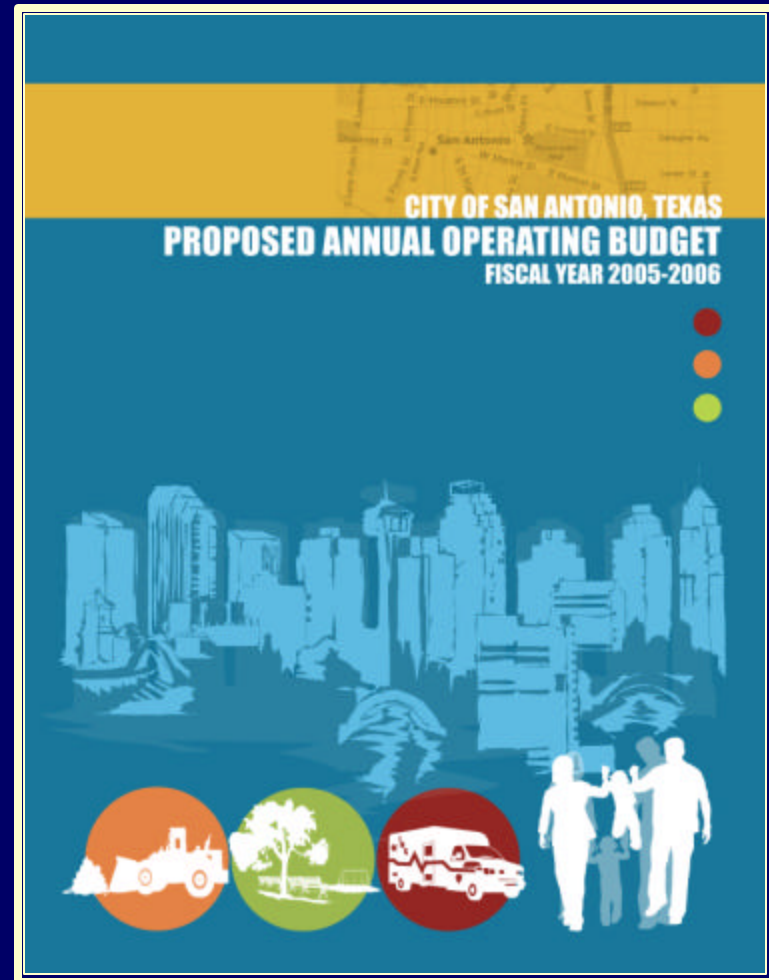


# City of San Antonio

## Proposed Annual Budget

FY 2005-2006



# Presentation Outline

## FY 2006 Budget Goals

- City Council goals from July 8<sup>th</sup> work session
- Public budget forum and Fire BLS

## Total FY 2006 City Budget

- Two-year budget plan

## Authorized Personnel Levels

# Presentation Outline Continued

## Significant Changes

- Revenues
- Expenditures by Service Category

## Other Funds Summary

## One-Year and Six-Year Capital Improvement Plan

## Re-Organizations

# FY 2006 Budget Goals

## City Council Goals from July 8<sup>th</sup> Work session

- Street Maintenance
- After School Challenge
- Health Insurance Benefits
- Neighborhood Accessibility and Mobility
- Mayor and City Council
- Public Restrooms
- Community Policing (SAFFE)
- CPS Revenue Policy for Art Organizations
- Police and Fire Collective Bargaining

# FY 2006 Budget Goals

## City Council Goals Continued

- Park Development
- Capital Programs
- Youth Development
- Animal Care
- EMS Service
- Bond/HUD 108 Implementation
- Additional 2.11% Cost of Living Allowance
- Branch Libraries
- Reserve for Revenue Loss

# FY 2006 Budget Goals

## July 12<sup>th</sup> Public Budget Forum

- Issues included:

Street Maintenance

Animal Control

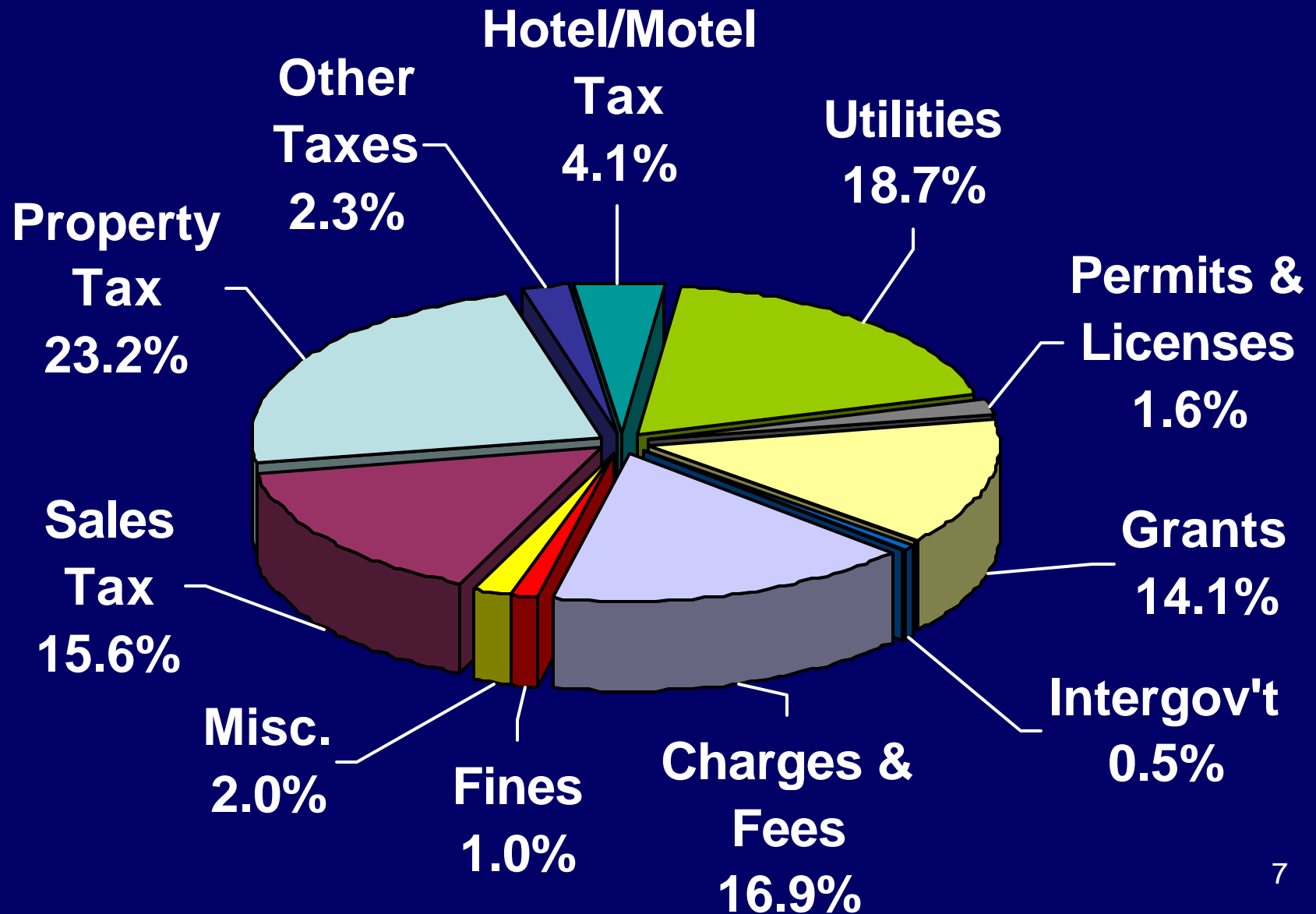
Youth Services

Homelessness

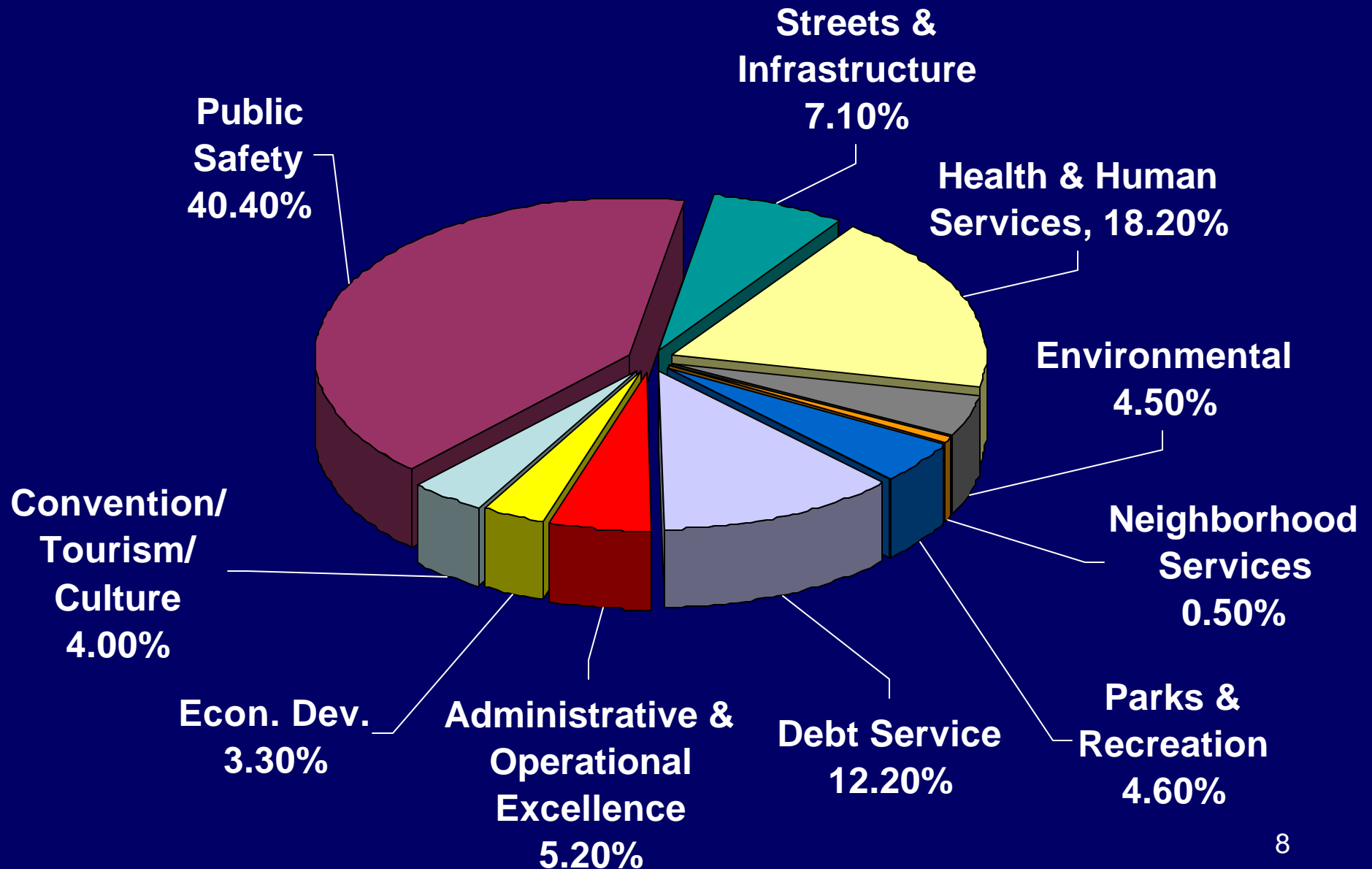
Public Libraries

Fire Department Bottom Line  
Strengthening

**FY 2006 ALL FUNDS REVENUES**  
**(\$1,243,988,302 Total)**



**FY 2006 ALL FUNDS EXPENDITURES**  
**(\$1,243,988,302 Total)**





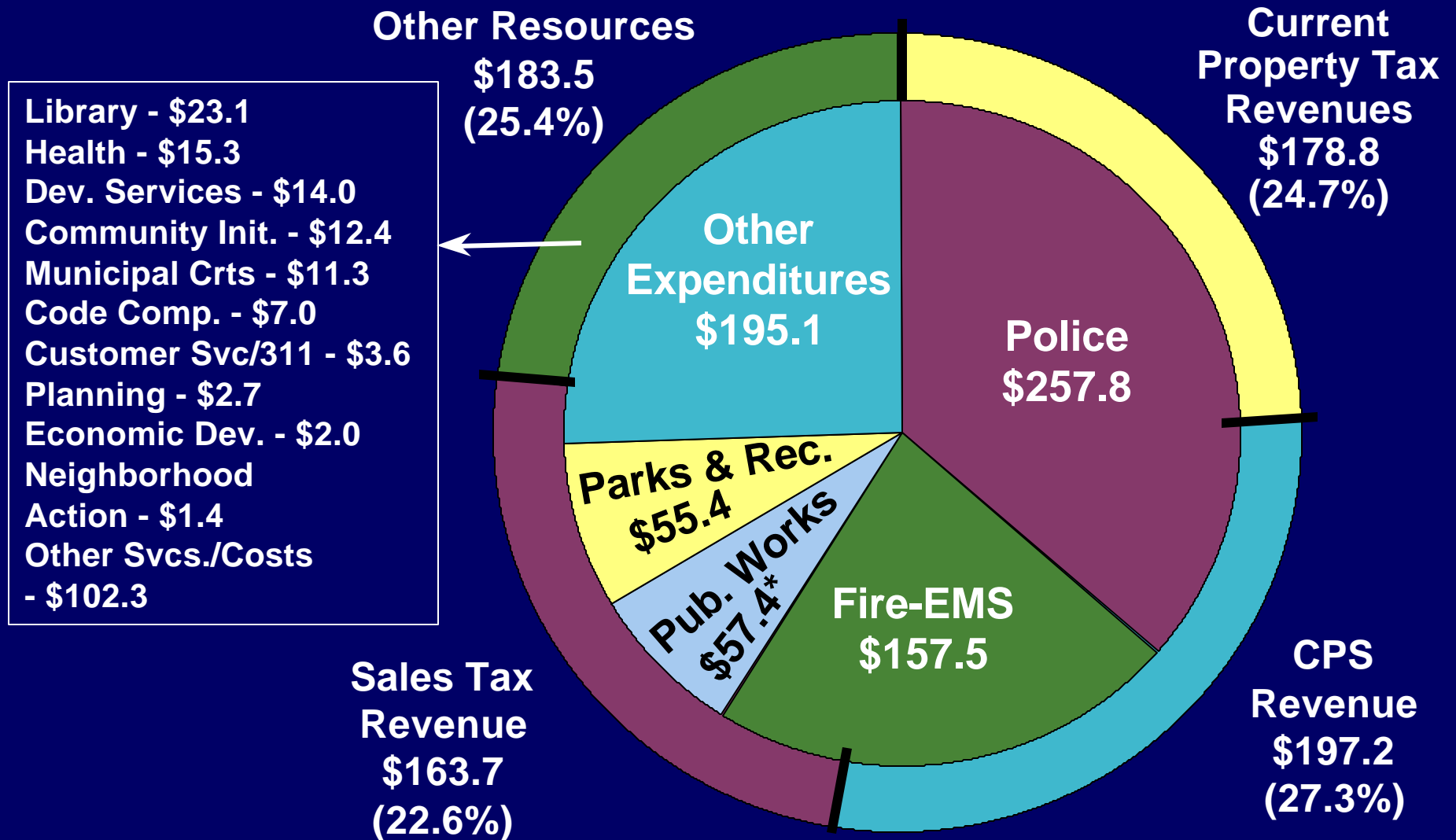
# General Fund

## Five-Year Financial Forecast

### Changes From Forecast to FY 2006 Proposed Budget

Forecast FY 2006 Projected General Fund Balance	\$2.0 million
Revenue Re-Estimate Changes Since Forecast Projection	\$3.6 million
Base Revenue Changes Since Forecast Projections	\$6.4 million
Proposed New Revenue Not in Forecast	\$2.7 million
Changes in Expenditure Re-Estimates and Proposed Budget Since Forecast	\$7.6 million
Assumed COLA Amount in Forecast	\$4.0 million
<b>FY 2006 Total for Reserve and Service Enhancements</b>	<b>\$26.3 million</b>

# FY 2006 Proposed General Fund Available Resources Distributed Over Major Service Delivery Areas (\$ in millions)



\* Includes transfer to Street Maintenance Fund

**Total: \$723,206,581**

# General Fund Summary

Mandates – \$17.9 million

FY 2006 City Council Goals – \$15.4 million

Other Improvements – \$10.9 million

Reductions – \$1.2 million

Revenue Changes – \$2.9 million

# **Revised FY 2007 General Fund Forecast**

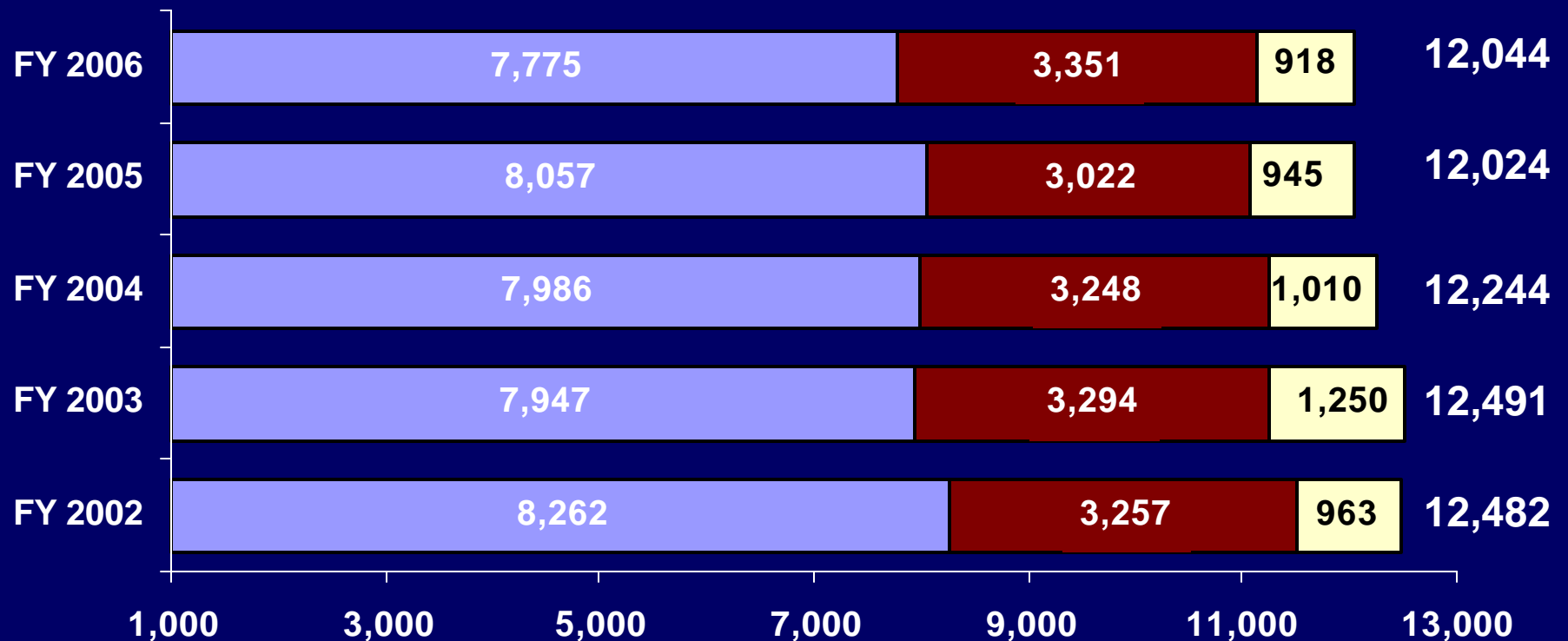
Original FY 2007 Forecast: (\$33.7 million)

Revised FY 2007 Forecast: approximately  
(\$22 million)

Original shortfall reduced by 1/3

# City Personnel Levels

## All Funds Authorized Positions



General Fund

Other Funds

Grant Funds

# City Service Plan Changes Revenues

## Changes to Revenues

- Increase in existing fees and creation of new fees totaling \$2,921,704

### Cost Recovery Category

### Additional Revenue

User Driven Service

\$769,916

Basic City Service

\$455,405

Fees/Fines/Rates

\$1,681,008

Targeted Population

\$15,375

# City Service Plan Changes Revenues

## Uninsured Motorist Towing Revenue

- Towing of vehicles with no proof of liability insurance from traffic stops or accidents
- Operational guidelines and details to be developed by Police Department
- \$1.7 million in additional revenue for FY 2006
  - Effective January 1, 2006

# General Fund Reductions

## 18 General Fund Reductions

- \$1.2 million total reductions
- Includes elimination of 31 vacant, full-time positions and several line item budget reductions



# City Service Plan Changes Expenditures

Service Delivery Category	Total (millions)	% Allocated
Streets & Infrastructure	\$6.26	23.8%
Public Safety	\$4.11	15.6%
Parks & Recreation	\$0.62	2.3%
Neighborhood Services	\$0.23	0.9%
Health & Human Services	\$2.68	10.2%
Economic Development	\$0.58	2.2%
Convention/Tourism/Culture	\$0.10	0.4%
Employee Compensation	\$4.70	17.9%
Administrative & Operational Excellence	\$3.48	13.2%
Reserve for Revenue Loss	\$3.55	13.5%
<b>Total</b>	<b>\$26.31</b>	<b>100.0%</b>

# General Fund Streets and Infrastructure

## FY 2006 City Council Goals – Street Maintenance

- \$5 million increase from General Fund
- \$5 million increase from Certificates of Obligation
- One-time \$1.0 million for Contractual Neighborhood Access Mobility Program (NAMP)

# **General Fund Streets and Infrastructure**

## **FY 2006 City Council Goals – Street Maintenance Continued**

- FY 2006 Streets Budget represents increase of 18% over FY 2005

<b>Funding Source</b>	<b>FY 2006</b>	<b>FY 2007</b>
City Forces and Materials	\$28,697,623	\$28,251,575
Contractual Street Maintenance	16,734,319	21,734,319
<b>Total Funding</b>	<b>\$45,431,942</b>	<b>\$49,985,894</b>

# General Fund Streets and Infrastructure

## FY 2006 City Council Goals – Street Maintenance Continued

- Two-year bidding strategy
  - Proposed Budget outlines two-year bidding strategy for contractual street maintenance program
  - Benefits:
    - Lower unit costs
    - Time savings in bid preparation and project identification

# **General Fund Streets and Infrastructure**

## **FY 2006 City Council Goals – Public Rest Stops/Comfort Stations**

- \$500,000 in Certificates of Obligation for one downtown rest stop for FY 2006
- \$500,000 in ATD funds for two downtown comfort stations in FY 2006

# General Fund Streets and Infrastructure

## FY 2006 City Council Goals – Capital Programs

- \$200,000 for Pre-FY 2007 Bond Election Project Selection/Scope

## FY 2006 City Council Goals – Implementation of Bond/HUD 108

- \$32,510 for three positions to support the Local Area Management initiative

## Other Improvements

- \$27,000 one-time for Automatic Vehicle Locator Technology in Traffic Division

# General Fund Public Safety

## FY 2006 City Council Goals – EMS Service

Two Additional EMS Units	\$1,752,658
Added Peak Period Dispatching	\$183,037
40 Additional 12-Lead EKG's	\$366,597
<b>Total</b>	<b>\$2,302,292</b>

24 paramedics will be added in FY 2006

# General Fund Public Safety

## FY 2006 City Council Goals – Community Policing (SAFFE)

- \$321,952 budgeted for six new police officer positions

## Other Improvements

- \$237,611 one-time funding for police helicopter replacement



# General Fund Public Safety

## Other Improvements

- \$565,593 for replacement of 13 fire pumper trucks
- \$77,522 for two fire payroll positions
- \$300,000 to continue domestic violence prevention programs
- \$132,028 for additional Building & Electrical Inspectors
- \$61,788 for Development Services Customer Service
- \$29,802 for mail-in plan review services
- \$141,345 for investigative inspections team

# General Fund Public Safety

## Mandates

- \$420,775 for Fire/EMS longevity pay
- \$10,224,227 for Police Contract and longevity pay

# General Fund

## Parks and Recreation

### FY 2006 City Council Goals – After School Challenge Program

- \$217,815 redirected in Proposed Budget for increased community center staff hours

### FY 2006 City Council Goals – Park Development

- \$13.33 million included in FY 2006 Proposed Budget for land acquisition over Edwards Aquifer
- Funding comes from 1/8<sup>th</sup> cent sales tax increase beginning in October 2005

# General Fund

## Parks and Recreation

### Other Improvements

- \$165,000 increase in professional services budget for Contractual Riverwalk Cleaning Services
- \$452,735 increase in professional services budget for Contractual Mowing Services

### Mandates

- \$848,954 operational funding for completed bond projects

# **General Fund Neighborhood Services**

## **FY 2006 City Council Goals – Animal Care**

- \$868,394 increase in animal care funding proposed in FY 2006 Proposed Budget
  - Nine additional positions
  - Funding for euthanasia by lethal injection
  - Increased funding for Spay Neuter Program
- Creation of new Animal Care Fund

# General Fund Neighborhood Services

## Mandates

- **Southside  
Annexation  
Plan**

Department	FY 2006 Total
Code Compliance	\$28,174
Dev. Services	\$340
Fire	\$1,354,948
EMS	\$12,784
Health	\$19,868
Police	\$33,823
Public Works/Traffic	\$5,149
Public Works/Streets	\$10,805
<b>Total</b>	<b>\$1,465,891</b>

# General Fund Neighborhood Services

## Mandates

- Reserve for Northside Annexation Plan
  - \$3.7 million in FY 2006
  - Funding would cover street maintenance, police, fire, and EMS

# **General Fund**

## **Health and Human Services**

### **FY 2006 City Council Goals – Teen Pregnancy Prevention Program**

- \$200,000 to develop sexually-transmitted disease programs

### **FY 2006 City Council Goals – Branch Libraries**

- \$75,000 for Library District consulting services
- \$1,032,389 for inventory management and check-out system

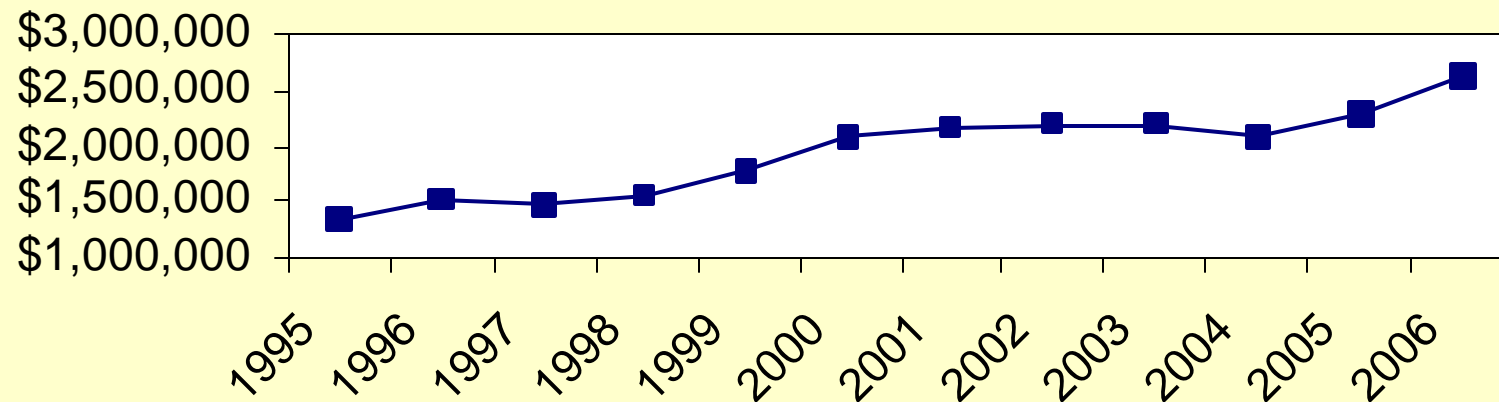


# General Fund

## Health and Human Services

### FY 2006 City Council Goals Continued –Branch Libraries

**Library Materials Funding Level History**



- \$500,000 for additional library resources

# **General Fund**

## **Health and Human Services**

### **Mandates**

- \$57,920 for Special Projects Coordinator for Medical Center Senior Health Center
- \$127,428 operational funding for completed bond projects

# General Fund Economic Development

## Other Improvements

- Brooks City-Base
  - \$175,000 one-time increased funding to support telecommunications infrastructure and EOC
- Minority and Women-Owned Business Disparity and Availability Study
  - \$250,000 one-time increased funding
- Defense Transformation Institute
  - \$100,000 one-time increased funding

# General Fund

## Convention/Tourism/Culture

### Other Improvements

- Special Events Office
  - \$100,000 new funding for creation of Special Events Office
  - \$94,532 in redirection of existing resources to include a position and professional service funding

# General Fund Employee Compensation

## Other Improvements

- Civilian Compensation
  - \$3,952,884 for cost-of-living allowance increase
    - \$50,000 or below receive 3% increase
    - Above \$50,000 receive 2% increase
- Transportation Allowance Program
  - \$750,000 funding provides \$45 per month allowance to full-time civilian City employees

# **General Fund Operational & Administrative**

## **FY 2006 City Council Goals - Health Benefits**

- \$9.6 million added contribution from all funds
  - \$7.5 million from General Fund
- Implementation of City/Employee Partnership
  - No premium increase for civilian employees
  - Increases to deductibles and out-of-pocket maximums
  - Creation of Flexible Spending Accounts pre-funded with \$250
  - Recurring net savings from plan changes and the FSA equates to \$268,000 annually

# General Fund Operational & Administrative

## FY 2006 City Council Goals – Mayor & City Council

- \$276,502 included in FY 2006 Proposed Budget to provide market salary adjustments, constituent office lease adjustments, and other operational costs

## Other Improvements

- Municipal Marketing Program
  - \$116,205 for one Marketing position and professional services

# General Fund Operational & Administrative

## Other Improvements

- Customer Service/311
  - Pilot Project to explore new types of Community Link service delivery
- Executive and Specialty Recruitment
  - \$56,318 for additional Sr. Human Resource Analyst position



# General Fund Operational & Administrative

## Other Improvements

- Early Retirement Incentive
  - Full-time employees eligible to retire after 27 years of service as of May 31, 2006
  - Value of City contribution equal to one-half of retiree health care premiums for three years
  - If banked sick leave exists, can be applied towards retiree health care premiums and other eligible health care costs
  - \$1.55 million funding from General Fund
  - Potential FY 2007 savings range from \$0.669 million to \$1.7 million in General Fund achieved by eliminating a portion of vacated positions

# General Fund Operational & Administrative

## Other Improvements

- Customer Convenience Initiative
  - \$250,000 included in FY 2006 for pilot program to expand City's ability to accept multiple forms of payment for City services
  - Payment forms include wireless credit card processors and on-line payments

# **General Fund Operational & Administrative**

## **Other Improvements**

- Classification Structure, Total Compensation, and Succession Management Reviews
  - \$250,000 for professional services to review classification, compensation, and succession management practices and policies

# General Fund Operational & Administrative

## Other Improvements Continued

- Hybrid Vehicle Implementation
  - Proposed Budget provides for purchase of 39 hybrid vehicles in place of traditional replacement sedans
  - Higher initial cost would be offset by future maintenance and fuel savings

# General Fund Operational & Administrative

## Other Improvements Continued

- Vehicle Replacement Management
  - Increase replacement mileage criteria from 84,000 to 96,000 miles
  - \$1.5 million net savings across all funds and departments

Fiscal Year	Replacement Mileage Criteria	Vehicles Impacted	Savings All Funds
2004	84,000	214 *	\$220,000
2005	84,000	1,038	\$2.2 million
2006	96,000	783	\$1.5 million

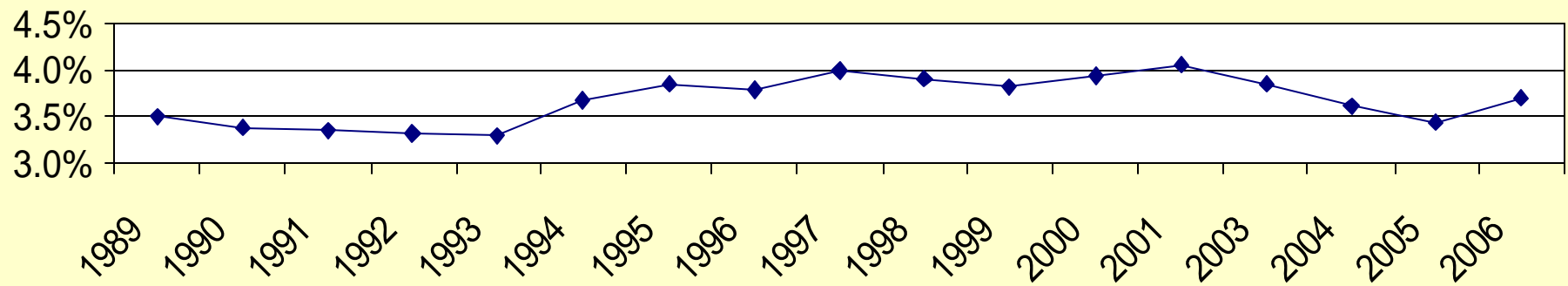
\* 214 vehicles included in 2004 Pilot Program

# General Fund Reserve for Revenue Loss

FY 2006 City Council Goals - \$3.55 million  
Added to Reserve for Revenue Loss

- FY 2006 Reserve for Revenue Loss totals \$26,718,000 (3.7% of total appropriations)

Reserve for Revenue Loss as a  
Percentage of Total Appropriations



# City Re-Organizations

Planning & Community Development

Neighborhood Services and Enforcement

Animal Care Services Shelter

Change Unit

Office of External Communication

Managing Director/CVB & Convention Facilities

Quality Assurance

Transfer of Parking System to Asset Management

# Other Funds

## Community & Visitor Facilities

FY 2006 Proposed Budget - \$57.8 M

- Service Plan Changes

- Reductions totaling \$636,060 in line item budgets, personnel, and one-time program budgets
- Increase parking rate at Alamodome from \$8 to \$10 for additional \$256,900 in parking revenue
- One-time increase of \$500,000 for advertising and marketing for a total of \$6,600,000
- \$500,000 for implementation of the Cultural Collaborative



# Other Funds

## Golf Fund

FY 2006 Proposed Budget - \$6.4 M

- Service Plan Changes

- Reductions totaling \$213,809 in personnel/management of vacancies
- Increase Golf cart rentals a range of \$1 to \$2 for additional \$140,000 in rental revenue
- Introduce new \$1 advanced reservation fee for a total of \$46,000

# Other Funds

## Storm Water Fund

FY 2006 Proposed Budget - \$28.9 M

- Service Plan Changes
  - Reductions totaling \$90,067 in personnel
  - Two efficiencies totaling a net savings of \$129,896
    - Achieved through replacement of existing equipment with larger capacity machinery providing efficiency in material hauling

# Other Funds

## Aviation Fund

FY 2006 Proposed Budget - \$47.1 million

- Service Plan Changes
  - \$284,455 for eight positions to support the Airport Capital Systems program
  - \$171,888 to fund four positions to expand Airport Security program

# Other Funds

## Environmental Services Fund

FY 2006 Proposed Budget – \$60.0 M

- Service Plan Changes
  - Overall increase in monthly service rate of \$1.68 per household for a total of \$6.5 million added revenue

Monthly Fees	Current Rate	Proposed Increase	Proposed Rate
Garbage Fee	\$9.71	\$0.42	\$10.13
Brush Fee	\$1.20	\$1.26	\$2.46
Environmental Fee	\$1.30	\$0.00	\$1.30
<b>Total</b>	<b>\$12.21</b>	<b>\$1.68</b>	<b>\$13.89</b>

# Other Funds

## Environmental Services Fund

### Service Plan Changes Continued

- Additional revenue adjustments totaling \$1.06 million to include:
  - Bitters Brush Recycling Center: establish minimum residential charge
  - Out of Cycle Collection: Increase minimum charge
  - Waste Hauler Permits: change to Landfill Permit Charge

# Other Funds

## Environmental Services Fund

### Service Plan Changes Continued

- Expansion of Automated Garbage Collection Program
  - Conversion of 12 routes from manual to automated
  - \$301,609 included to purchase automated collection trucks and garbage carts
- Improvement of \$501,896 to add two automated garbage routes to accommodate new growth

# Other Funds Parking Fund

FY 2006 Proposed Budget - \$9.5 M

- Service Plan Changes
  - Reduction of nine positions totaling \$222,297 to include three positions dedicated to the Hemisfair Garage
  - Purchase and installation of automated parking meters and pay stations \$220,613
  - Redirection of \$1.7 million in debt service payments to the General Obligation Debt Service Fund

# Capital Improvement Plans

## CIP Highlights

- Advanced Transportation District
  - \$10.2 million for capital projects in FY 2006
  - Projects in conjunction with VIA transit corridors
- 2007-2011 General Obligation Bond Election
  - Capacity within debt plan for GO Bond Election in November 2007
  - Estimated bond authorization \$210 million



# One-Year Capital Plan (In Thousands)

<u>Program Category</u>	<u>Amount</u>	<u>Percentage</u>
Air Transportation	\$149,276	31.3%
Drainage	88,400	18.5%
Streets	77,184	16.5%
Municipal Facilities	73,655	15.5%
Parks	61,794	13.0%
Libraries	11,807	2.5%
Fire Protection	9,422	2.0%
Law Enforcement	4,293	0.9%
Community Initiatives	703	0.1%
<b>Total</b>	<b>\$476,534</b>	<b>100.00%</b>

## Six-Year Capital Plan (In Thousands)

<u>Program Category</u>	<u>Amount</u>	<u>Percentage</u>
Air Transportation	\$438,655	40.9%
Drainage	164,821	15.4%
Streets	151,335	14.1%
Municipal Facilities	81,574	7.6%
Parks	172,412	16.1%
Libraries	15,133	1.4%
Fire Protection	41,724	3.9%
Law Enforcement	4,935	0.5%
Community Initiatives	703	0.1%
<b>Total</b>	<b>\$1,071,292</b>	<b>100.00%</b>

# **FY 2006 Proposed Budget Notable Highlights**

Highest amount ever budgeted for:

- Contractual Street Maintenance: \$16.7 million
- Library materials: \$2.6 million

Single largest increment ever added to the  
Reserve for Revenue Loss: \$3.55 million

# **FY 2006 Proposed Budget General Fund Summary**

Excluding mandated increases, 71% of improvements fall within four service delivery categories identified in the City Council Goal Setting Work session:

- Streets & Infrastructure: 24%
- Public Safety: 16%
- Employee Compensation: 18%
- Reserve for Revenue Loss: 13%

# **FY 2006 Proposed Budget Public Hearings**

## **FY 2006 Proposed Budget Public Hearings**

- August 23 (6:00 p.m.)
- September 6 (6:00 p.m.)

## **FY 2006 Property Tax Public Hearings**

- September 1 (6:00 p.m.)
- September 8 (6:00 p.m.)

## **City Council Consideration of FY 2006 Property Tax Rate and Budget**

- September 15

# **City Council Work Sessions FY 2006 Proposed Budget**

All Work Sessions held from 3:00-5:00 p.m.

- **Wed. August 17** – Public Safety
- **Thurs. August 18** – Street and Infrastructure
- **Wed. August 24** – Health and Human Services
- **Thurs. August 25** – Revenue/Environmental Services
- **Wed. August 31** – One-Year Capital Budget/Six-Year Capital Plan, Debt Plan
- **Thurs. September 1** – Convention/Tourism/Culture, Economic Development
- **Wed. September 7** – Youth Development/Parks/Employee Compensation
- **Thurs. September 8** – Neighborhood Services
- **Wed. September 14** – Administrative & Operational Excellence, City Auditor, City Clerk, and Judiciary